

ACT CASH MANAGEMENT CONFERENCE 2026 | AGENDA

08:00	Registration and networking
08:15 (30 mins)	<p>Barclays women in treasury: knowledge exchange series</p> <p>Join Cat Moore and Annette Spencer for a breakfast conversation on how treasury is evolving – plus the innovations and skills defining tomorrow’s leaders.</p>
09:00 (10 mins)	<p>Welcome and opening remarks from the chairs</p> <p><i>Naresh Aggarwal AMCT, Associate Director, Policy & Technical, ACT</i> <i>Fiona Crisp FCT, Past President, ACT</i></p>
09:10 (5 mins)	<p>Opening remarks from Barclays</p> <p><i>Mike Rigby, Head of UK Specialist Sales, Barclays</i></p>
09:15 (35 mins)	<p>Keynote: the future of money</p> <p>From tokenisation to Central Bank Digital Currencies (CBDCs) and new forms of value exchange, money is changing. Take a strategic look at what money could look like a decade from now and what it means for economies, institutions, and treasury.</p>
09:50 (35 mins)	<p>Opening panel: Being a strong treasury partner to the business</p> <p>Treasury teams don’t just manage cash, they manage relationships. For operational treasurers, the ability to influence colleagues across functions, explain the “why” behind processes, and secure buy-in for cash management priorities is just as critical as technical expertise. This panel explores how treasurers can build credibility, communicate effectively with non-finance teams, and position themselves as trusted partners in the business.</p> <p><i>Bente Salt FCT, Group Treasurer, Rentokil</i> <i>Olivia Hall AMCT, Treasury Manager, Weir Group</i> <i>Facilitated by Tariq Kazi FCT, President, ACT</i></p>
10:25 (10 mins)	<p>Unlocking capability: the ACT’s new cash management Microcredential pathway</p> <p>The unveiling of the ACT’s refreshed Microcredential pathway for Cash Management. Discover how targeted learning blocks can help professionals upskill with confidence, strengthen expertise, and adapt quickly in a changing environment. Perfect for individuals and teams seeking smarter, more flexible development.</p> <p><i>Janet Legge, Deputy Chief Executive, ACT</i></p>
10:35 (30 mins)	Morning refreshments in the exhibition hall
	Choose between:

11:05 (35 mins)	<p>FX in focus: trends and strategies for 2026</p> <ul style="list-style-type: none"> • How global events and central banks are impacting market volatility in the short and medium term • What tools and strategies are driving the latest developments in FX markets • Key accounting considerations <p><i>James O'Donnell, Co-Head UK Corporate FX, Barclays</i> <i>Lianne Ramasamy, Co-Head UK Corporate FX, Barclays</i> <i>Themos Fiotakis, Global Head of FX and EM Strategy, Barclays</i></p>	
11:40 (5 mins)	Travel time	
11:45 (35 mins)	<p>Too important to ignore: why the treasurer needs trade finance</p> <ul style="list-style-type: none"> • Why trade finance is becoming more important • How treasurers can use trade finance to support the aims of the wider business • Ways trade finance is evolving in response to shifting supply chains, digitisation, and sustainability <p><i>Peter Gordon, Managing Director, Government Relations, Barclays</i> <i>James Webber, UK Head of Large Corporate - Trade & Working Capital Origination, Barclays</i> <i>Alok Kirloskar, Managing Director UK, SPP Pumps</i></p>	<p>Treasury Transformed: Stablecoin and the Future of Liquidity</p> <p>Join this session to explore and debate the technologies reshaping treasury today and what they mean for cross-border payments, liquidity and decision making.</p> <p><i>Richard Ransom, Solutions Consultant, Bottomline</i> <i>Kevin Grant, Managing Director, Treasury Management, Bottomline</i></p>
12:20 (5 mins)	Travel time	
12:25 (35 mins)	<p>Making the best use of the working capital cycle</p> <ul style="list-style-type: none"> • Ways to optimise working capital to support the value chain • Strategies to reduce borrowing needs and build liquidity buffers 	<p>Protect your payments: building resilient strategies to withstand the unexpected</p> <ul style="list-style-type: none"> • How to strengthen the payment process from initiation to release so it holds up under pressure • What typically goes wrong, and the checks that stop errors before money leaves the account

	<ul style="list-style-type: none"> Approaches to defining the right target cash level <p><i>Lauren Carlin, Head of Business & Professional Services and Manufacturing, Transport & Logistics, Barclays</i></p>	<ul style="list-style-type: none"> How controls and tools can help prevent modern fraud, including AI-enabled scams <p><i>Kilian Burlot, International Sales Account Manager, Sis ID</i> <i>Karen Fagan, Head of Treasury Consultancy, AccessPay</i> <i>Facilitated by Sarah Boyce Hon FCT, Associate Director, Policy & Technical, ACT</i></p>
13:00 (60 mins)	Lunch in the exhibition hall	
14:00 (40 minutes)	AI in action: transforming treasury operations <ul style="list-style-type: none"> How AI is already reshaping forecasting, liquidity, and cash visibility Practical lessons from treasurers applying AI today Where AI adds real value and where human judgement still matters <p><i>Muneeza Mansuri AMCT, UK Treasurer, WPP</i> <i>Christian Sobkowski, Co-Founder, Co-CEO, Palm</i> <i>Theo Wasserberg, Head of UK and Ireland, Embat</i> <i>Facilitated by Jennifer Pearson AMCT, Founder, TreasuryEdge</i></p>	
14:40 (40 minutes)	Making cash work harder <ul style="list-style-type: none"> Trends in corporate cash portfolios and investment policies The role of technology and data in optimising cash investing What to expect from money market funds, deposits, and new investment options <p><i>Michelle Stanley, Head of API Integration, Barclays</i> <i>Gary Skedge, Head of UK Liquidity Strategies, Federated Hermes,</i> <i>Facilitated by Naresh Aggarwal AMCT, Associate Director, Policy & Technical, ACT</i></p>	
15:20 (30 mins)	Afternoon refreshments in the exhibition hall	
15:50 (35 mins)	Cyber security: the risk and realities for treasury <ul style="list-style-type: none"> Understanding the latest threats and impact The role of data security in safeguarding treasury operations What you can do to stay vigilant and how to work with your IT team <p><i>Steve Howells, Client Security Advisory & CSO Threat Intelligence, Barclays</i></p>	

16:25 (40 mins)	<p>Closing panel: Partnering for the future of cash management</p> <p>This closing panel will reflect on the key themes from the day, of working with partners to responding to risk, and discuss how treasurers should think about the challenges and opportunities that lie ahead. From immediate priorities to longer-term shifts, panellists will share their perspectives on how cash management is evolving, such as moves towards 24/7 payments, and what this means for the function's future.</p> <p><i>Cat Moore, Global Head of Payments, Barclays</i> <i>Nagam Al-Kadhi, Deputy Treasurer, Canary Wharf Group</i> <i>Austin Matthews, Assistant Treasurer, Sky</i> <i>Claire Sambrook, Finance Director, allpay</i> <i>Facilitated by Brian Parsons, Head of Large Corporate Cash Management, Barclays</i></p>
17:05 (5 mins)	<p>Closing remarks</p> <p><i>Naresh Aggarwal AMCT, Associate Director, Policy & Technical, ACT</i> <i>Fiona Crisp FCT, Past President, ACT</i></p>
17:10	<p><i>Networking drinks reception</i></p>
18:00	<p><i>End of event</i></p>