

The Association of Corporate Treasurers

Registered No. RC000859

CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST DECEMBER 2013

CONTENTS	PAGE
Report of the Directors	2 to 4
Statement of Directors' Responsibilities	5
Independent Auditor's report to the members of The Association of Corporate Treasurers	6 and 7
Statement of Accounting Policies	8 to 10
Consolidated Income and Expenditure Account	11
Consolidated Statement of Total Recognised Gains and Losses	11
Consolidated Balance Sheet	12
The Association of Corporate Treasurers Balance Sheet	13
Consolidated Cash Flow Statement	14
Notes	15 to 25

The Association of Corporate Treasurers
REPORT OF THE DIRECTORS
FOR THE YEAR ENDED 31ST DECEMBER 2013

The directors of The Association of Corporate Treasurers have pleasure in presenting their report together with consolidated financial statements for the year ended 31st December 2013.

Group and activities

The Association of Corporate Treasurers is a company incorporated by Royal Charter.

The group is principally engaged in:

- the encouragement and promotion of the study and practice of corporate treasury management and related subjects, including the education and training of those engaged therein;
- the arranging of conferences, events and meetings for the members and others;
- the production, sale and distribution of the group's publications;
- the enrolment of and administration relating to members of The Association of Corporate Treasurers and students taking the ACT's examinations.

Following successful application to the Privy Council, the Association of Corporate Treasurers was granted a Royal Charter and became incorporated as such on 1st January 2013. On that same date, ACT 2013 Limited (formerly known as the Association of Corporate Treasurers) transferred the majority of its business (including all of the shares in ACT (Administration) Limited) to the new body for nil consideration (note 20). However, due to the costs (primarily legal fees) to effect the transfer, the share of the leased asset held in ACT 2013 Limited (relating to the office premises at 51 Moorgate) was retained within that company, and the remaining asset value of £5k was fully depreciated in the year. The major portion of the leased asset continues to be held in ACT (Administration) Limited and depreciation on that will continue as usual until the contractual termination of the lease towards the end of 2015.

All of the Group's trading activities are now carried out within either the Royal Charter company or its fully owned subsidiary ACT (Administration) Limited, and ACT 2013 Limited is now dormant.

There are no prescribed rules for financial reporting for a company incorporated by Royal Charter, but the members have elected to continue to report under Companies Act 2006 and use UK GAAP (generally accepted accounting principles) as the basis for its Group reporting.

We have used the guidance under FRS6 for Group Reconstructions to enable us to show prior year comparatives for the ACT 2013 Group where relevant. In addition we have also consolidated the Profit and Loss account and Balance Sheet for ACT 2013 Limited into the Group position - essentially a £5k charge to depreciation within Profit and Loss. ACT 2013 Limited is being consolidated as a subsidiary as the Association is deemed to have the power to exercise dominant influence.

**The Association of Corporate Treasurers
REPORT OF THE DIRECTORS (CONTINUED)
FOR THE YEAR ENDED 31ST DECEMBER 2013**

Results (all amounts rounded to £000/£k)

The group's loss for the year ended 31st December 2013 amounted to £135k (2012 surplus: £44k). The result for the year includes charitable donations made during the year of £2k (2012: £1k).

The group ended the year with a total of 6,786 members and students, which represents a 4% increase on prior period. Member numbers increased by 1%, and student numbers by 10%. The events programme had strong demand from sponsors with 24 events held during the period, including another successful ACT Annual Conference in May 2013. However, costs increased to improve and enhance the services and support available to our members, students, delegates and customers.

Fixed assets

Movements in fixed assets during the year are detailed in notes 7 to 9.

Current Asset Investments and Treasury Policy

Investments represent short-term deposits. The ACT's treasury policy is reviewed and approved by the directors annually. Further details of the policy and funds invested are contained in note 11.

Reserves Policy

It is the policy of The Association of Corporate Treasurers to hold reserves at a level such that its core activities can be maintained during periods of less favourable financial or economic conditions and that it can fulfil its obligations to its members and those completing examinations. The directors have set a minimum reserves level of £1,000k which needs to be readily accessible. At 31st December 2013 reserves were £1,959k (2012: £2,095k). The directors will continue to monitor reserves on an ongoing basis.

Going Concern

After making enquiries, the directors have a reasonable expectation that The Association of Corporate Treasurers, and the group, have adequate resources to continue operations for the foreseeable future. For this reason the financial statements continue to be prepared on the going concern basis.

Disclosure of information to the auditor

So far as the directors are aware:

- there is no relevant audit information of which the company's auditors are unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**The Association of Corporate Treasurers
REPORT OF THE DIRECTORS (CONTINUED)
FOR THE YEAR ENDED 31ST DECEMBER 2013**

Council members (directors) who served during the year, and/or at time of signing the financial statements, are listed below:

Charles Barlow
Graham Bond (retired 30 April 2013)
Roger Burge
Fiona Crisp
James Douglas (retired 30 April 2013)
Lesley Flowerdew
Peter Goshawk
Stephen Pugh (retired 30 April 2013)
Jonathan Slade
Marty Smith
Alison Stevens
Colin Tyler
Yann Umbricht
Robert Williams
Ian Chisholm (appointed 01 May 2013)
Dominic Jaques (appointed 01 May 2013)

Co-opted Council members (not directors):

Richard Dakin
Paul Reynolds

Risk

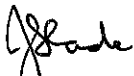
The group's management team regularly review operational and financial risk through a process of formal and informal meetings. When major risks are identified these are reported to the directors, with an assessment of the implications for the group and a recommendation as to the response that is required. The Appointments, Remuneration and Audit Committee receives an annual presentation on the group's risk management processes.

No director had, during or at the end of the period, a material interest in any contract which was significant in relation to the company's business.

Auditors

KPMG LLP will be deemed appointed for the next financial year in accordance with Section 487(2) of the Companies Act 2006 unless the company receives notice under Section 488(1) of the Act.

On behalf of the directors



Jonathan Slade President



Colin Tyler Chief Executive

Dated : 21st March 2014

**STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE DIRECTORS'
REPORT AND THE FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 31ST DECEMBER 2013

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under Company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
The Association of Corporate Treasurers
FOR THE YEAR ENDED 31ST DECEMBER 2013**

We have audited the financial statements of The Association of Corporate Treasurers for the year ended 31st December 2013 set out on pages 8 to 25.

The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page five, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31st December 2013 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
The Association of Corporate Treasurers (CONTINUED)
FOR THE YEAR ENDED 31ST DECEMBER 2013**

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns;
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Nicola May (Senior Statutory Auditor) for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

1 Forest Gate
Brighton Road
Crawley
RH11 9PT

Dated: 26 March 2014

**The Association of Corporate Treasurers
STATEMENT OF ACCOUNTING POLICIES
FOR THE YEAR ENDED 31ST DECEMBER 2013**

The Royal Charter is not prescriptive as to the statutory provisions under which the financial statements are to be prepared, although the Auditors are required to report on the financial statements under the appropriate Companies Act. The Association has adopted the provisions of the Companies Act 2006 for reporting purposes. The financial statements have been prepared under the historical cost convention as modified by the provision made against the investment in ACT (Administration) Limited and in accordance with applicable accounting standards. The principal accounting policies are set out below. All accounting policies remain unchanged from the previous year.

1. Basis of consolidation

In prior years the Group comprised ACT 2013 Limited (formerly known as the Association of Corporate Treasurers) and its subsidiary ACT (Administration) Limited. In the current year the Group comprises the Association of Corporate Treasurers and its wholly-owned subsidiary ACT (Administration) Limited. In addition ACT 2013 Limited is being consolidated as a subsidiary as the Association is deemed to have the power to exercise dominant influence. Under Section 408 of the Companies Act 2006, the Company is exempt from the requirement to present its own profit and loss account.

2. Recognition of income and expenditure

a) Entry fees and subscriptions

New members are elected by the Membership Development Forum under delegated powers from the directors. Entry fees are payable and recognised on election, and annual subscriptions are recognised over the period to which they relate.

b) Publications

All income arising from the group's publications are accounted for in the year in which the sales are made. All related expenditure arising from the printing and publication of the group's publications are accounted for at time of publication. No value is placed on copies of the group's publications remaining unsold at the end of the accounting period.

c) Conferences

Income and expenditure arising from conferences, seminars and similar events are recognised wholly within the accounting period in which they commence. Any fees received relating to conferences taking place post year end are included within deferred income.

d) Educational activities

Income arising from educational activities consists of course fees, examination fees, annual subscriptions, seminars and residential course fees. Expenditure relates to the cost of setting and holding examinations, preparation of course material and holding student meetings, seminars and residential courses.

Income from course fees is recognised over the average length of time taken by students from despatch of study materials, or logging onto the online course, to sitting the examination. This is:

- For the MCT Advanced Diploma over a period of 15 months
- For AMCT Diploma Certificates over a period of six months or, if enrolled after start of the course, over the period from invoice date to end of course

Operational costs of the courses i.e. production and distribution of manuals, link test marking and the cost of the examination sitting and marking of papers, are recognised as they arise.

The Association of Corporate Treasurers

STATEMENT OF ACCOUNTING POLICIES (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

e) Intangible assets

Study material development costs of the AMCT Certificates and the MCT Advanced Diploma examination syllabus are classified as an intangible asset. These costs are amortised over three years commencing on the date that enrolments are first made. At least every five years, but no more than every three years, a major review of each syllabus is carried out and the further development costs arising from this review are also classified as an intangible asset and amortised over three years commencing from the date that revised course material is issued to students. The cost of annual technical revisions to each syllabus is recognised in the year in which they are incurred.

External development costs for training courses are classified as an intangible asset, and are amortised over a period not exceeding three years commencing on the date the course is first run.

All costs incurred for the registration of international trademarks are expensed as incurred.

f) Interest

Deposit and investment income interest are accounted for on an accruals basis.

3. Cash and liquid resources

Cash, for the purpose of the cash flow statement, comprises cash in hand and deposits repayable on demand, less overdrafts payable on demand.

Liquid resources are current asset investments which are disposable without curtailing or disrupting the business and are either readily convertible into known amounts of cash at or close to their carrying values or traded in an active market.

4. Depreciation

Depreciation is calculated to write down the cost, less estimated residual value, of all tangible fixed assets by equal annual instalments over their expected useful economic lives.

The rates used are:

Leasehold improvements 20% (or over the life of the lease, if shorter)

Fixtures and fittings 20%

Computer equipment and
software 33%

Database system 25%

Website development costs 50%

The Association of Corporate Treasurers

STATEMENT OF ACCOUNTING POLICIES (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

5. Leased assets

All leases currently in operation are regarded as operating leases and the total payments made under them are charged to the income and expenditure account on a straight line basis over the lease term.

6. Contributions to pension funds

The company's wholly owned subsidiary, ACT (Administration) Limited operates a defined contribution scheme. Contributions are charged in the profit and loss account as they become payable in accordance with the rules of the scheme.

The Association of Corporate Treasurers
CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31ST DECEMBER 2013

	Note	2013 £'000	2012 £'000
Income	1	7,848	7,713
Direct costs	2	<u>(3,868)</u>	<u>(3,816)</u>
Gross surplus	1	3,980	3,897
Administrative expenses		<u>(4,127)</u>	<u>(3,873)</u>
Operating (loss)/surplus	3	(147)	24
Interest receivable		<u>12</u>	<u>20</u>
(Loss)/surplus on ordinary activities before taxation		(135)	44
Tax on (loss)/surplus on ordinary activities	5	<u>0</u>	<u>0</u>
Group retained (loss)/surplus for the financial year	6 & 13	<u>(135)</u>	<u>44</u>
Surplus/(deficit) retained:			
By The Association of Corporate Treasurers		552	0
By ACT (Administration) Limited		(682)	(428)
By ACT 2013 Limited		<u>(5)</u>	<u>472</u>
Group retained (loss)/surplus for the financial year		<u>(135)</u>	<u>44</u>

All the activities of the group are derived from continuing operations.

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	2013 £'000	2012 £'000
(Loss)/surplus for the financial year:		
The Association of Corporate Treasurers, ACT (Administration) Limited and ACT 2013 Limited	(135)	44
Total (losses)/gains recognised since last financial statements	<u>(135)</u>	<u>44</u>

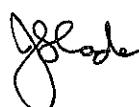
The accounting policies and notes on pages 8 to 10 and 15 to 25 form part of these financial statements.

The Association of Corporate Treasurers

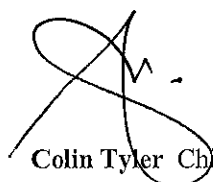
CONSOLIDATED BALANCE SHEET AS AT 31ST DECEMBER 2013

	Notes	2013 £'000	£'000	2012 £'000	£'000
Fixed assets					
Intangible assets	7		5		42
Tangible assets	8		279		310
			284		352
Current assets					
Debtors	10	1,519		992	
Investments	11	3,801		3,666	
Cash at bank & in hand		487		367	
			5,807		5,025
Creditors: amounts falling due within one year	12	(4,132)		(3,282)	
Net current assets			1,675		1,743
Total assets less current liabilities			1,959		2,095
Reserves	13		1,959		2,095

The financial statements were approved by the directors on 21st March 2014.



Jonathan Slade President



Colin Tyler Chief Executive

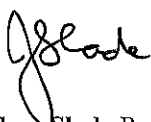
Company Registration Number RC000859

The accounting policies and notes on pages 8 to 10 and 15 to 25 form part of these financial statements.

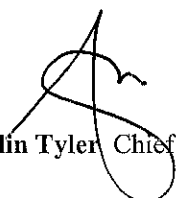
The Association of Corporate Treasurers
COMPANY BALANCE SHEET AS AT 31ST DECEMBER 2013

	Notes	2013 £'000	2012 £'000	2012 £'000	£'000
Fixed assets					
Tangible assets	8		0		0
Investment	9		818		0
			<hr/>		<hr/>
			818		0
Current assets					
Debtors	10	64		0	
Investments	11	1,354		0	
Cash at bank & in hand		203		0	
			<hr/>		<hr/>
		1,621		0	
Creditors: amounts falling due within one year	12	(480)		0	
			<hr/>		<hr/>
Net current assets			1,141		0
Total assets less current liabilities			<hr/>		<hr/>
			1,959		0
Reserves	13		<hr/>		<hr/>
			1,959		0

The financial statements were approved by the directors on 21st March 2014.



Jonathan Slade President



Colin Tyler Chief Executive

Company Registration Number RC000859

The accounting policies and notes on pages 8 to 10 and 15 to 25 form part of these financial statements.

The Association of Corporate Treasurers
CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST DECEMBER 2013

	Note	2013 £'000	£'000	2012 £'000	£'000
Net cash inflow from operating activities	14		357		265
Returns on investments and servicing of finance					
Interest received			11		20
Capital expenditure and financial investment					
Purchase of:					
Intangible fixed assets	7	0		(15)	
Tangible fixed assets	8	(113)		(146)	
			(113)		(161)
Management of liquid resources:					
Cash withdrawn from money market funds			1,724		3,220
Purchase of money market funds			(1,859)		(3,189)
Increase in cash in the year	14		120		155
Cash at start of period			367		212
Cash at end of period			487		367

The accounting policies and notes on pages 8 to 10 and 15 to 25 form part of these financial statements.

The Association of Corporate Treasurers
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 2013

All amounts rounded to £'000/£k.

1. Income and gross surplus

Income comprises subscriptions from members, income from conferences, seminars, training courses, educational activities, and sales of the group's publications.

Group	2013		2012	
	Income £'000	Gross surplus £'000	Income £'000	Gross surplus £'000
Membership and educational activities	4,578	2,580	4,763	2,752
Conferences, publications and other activities	3,270	1,400	2,950	1,145
	7,848	3,980	7,713	3,897

2. Direct costs

Direct costs comprise the costs of the delivery of education, running of conferences and training courses and the printing and distribution of the group's publications.

3. Operating (loss)/surplus

Loss/Surplus is stated after charging:

	2013 £'000	2012 £'000
Legal and professional charges	46	33
Auditor's remuneration		
Fees payable to the group's auditor for the audit of the group's annual accounts	34	24
Fees payable to the group's auditor for other services	3	3
Depreciation	144	107
Operating lease rentals		
Land and buildings	146	146

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31ST DECEMBER 2013

4. Directors and employees

	2013 £'000	2012 £'000
Staff costs during the year:		
Wages and salaries	2,398	2,365
Social security costs	265	249
Other pension costs	252	239
	<u>2,915</u>	<u>2,853</u>

	2013 Number	2012 Number
The average number of employees during the year was:		
Membership and education	15	15
Conferences and publications	12	11
Finance and administration	21	23
	<u>48</u>	<u>49</u>

This average is calculated by including part-time employees as a proportion of full-time employees, based on the number of actual days worked per week.

One director acting as Chief Executive earned emoluments during the period and these totalled £190k (2012: one director totalling £190k):

	2013 £'000	2012 £'000
Chief Executive emoluments:		
Wages and salaries	165	165
Bonuses	0	0
Other pension costs	25	25
	<u>190</u>	<u>190</u>

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

5. Tax on loss/surplus on ordinary activities

The Association of Corporate Treasurers is liable to United Kingdom corporation tax at the small companies rate on its income and expenditure to the extent that it is not derived from membership subscriptions. Its subsidiary, ACT (Administration) Limited, is liable to corporation tax as a normal trading company at the marginal rate.

There was no UK corporation tax payable for the year nor any adjustments in respect of prior periods (2012: £Nil).

Factors affecting the tax charge for the period:

The tax assessed for the period is lower than the standard rate of corporation tax in the UK of 23.25% (2012: 24.5%). The differences are explained as follows:

	2013 £'000	2012 £'000
(Loss)/surplus on ordinary activities before tax	(135)	44
Loss/(surplus) on ordinary activities multiplied by standard rate of corporation tax in the UK of 23.25% (2012: 24.5%)	(31)	11
Effect of:		
Expenses not deductible for tax purposes	167	2
Depreciation in excess of capital allowances for the year	32	26
Other short term timing differences	3	5
Increase of trading losses	121	72
Income not taxable	(292)	(116)
Current tax charge for the year	0	0
Unrecognised deferred tax asset:		
Depreciation in excess of capital allowances	143	133
Other short term timing differences	27	27
Tax losses carried forward	815	819
Total unrecognised asset at end of year	985	979

No deferred tax asset has been recognized in respect of brought forward losses at the year end as the directors are of the opinion there is uncertainty over the entity's ability to make sufficient taxable profits going forward to fully absorb the loss.

The Finance Act 2013 reduced the main rate for Corporation Tax to 21% for 2014 and then to 20% for 2015. We have therefore revalued the closing Unrecognised Deferred Tax Asset at the rate of 20% (reducing the Opening Balance by £128k, and current year movements by £22k)

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

6. Surplus after taxation

The Association of Corporate Treasurers has not included its own income and expenditure account as permitted by the Companies Act 2006. The Association of Corporate Treasurers' loss for the period was £130k (2012: Nil).

7. Intangible fixed assets

	AMCT Certificates £'000	MCT Advanced Diploma £'000	Total £'000
Cost			
At 1st January 2013	342	15	357
Additions	<u>0</u>	<u>0</u>	<u>0</u>
At 31st December 2013	<u>342</u>	<u>15</u>	<u>357</u>
Amortisation			
At 1st January 2013	310	5	315
Provided in the year	<u>32</u>	<u>5</u>	<u>37</u>
At 31st December 2013	<u>342</u>	<u>10</u>	<u>352</u>
Net Book Amount			
At 31st December 2013	<u>0</u>	<u>5</u>	<u>5</u>
At 31st December 2012	<u>32</u>	<u>10</u>	<u>42</u>

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

8. Tangible fixed assets

The Group

	Leasehold Improvement	Fixtures & fittings	Computer equipment & software	Database system	Website Development	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Cost						
At 1st January 2013	230	148	208	172	192	950
Additions	0	17	41	18	37	113
Disposals						0
At 31st December 2013	230	165	249	190	229	1,063
Depreciation						
At 1st January 2013	186	112	136	36	170	640
Provided in the period	17	16	46	45	20	144
Disposals						0
At 31st December 2013	203	128	182	81	190	784
Net Book Amount						
At 31st December 2013	27	37	67	109	39	279
At 31st December 2012	44	36	72	136	22	310

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31ST DECEMBER 2013

Tangible fixed assets (continued)

The Company	Fixtures & fittings
	£'000
Cost	
At 1st January 2013	0
Transfer of fixed assets	15
Additions	0
Disposals	<u>0</u>
At 31st December 2013	<u>15</u>
Depreciation	
At 1st January 2013	0
Transfer of fixed assets	17
Provided in the period	(2)
Disposals	<u>0</u>
At 31st December 2013	<u>15</u>
Net Book Amount	
At 31st December 2013	<u>0</u>
At 31st December 2012	<u>0</u>

Fixtures and Fittings were transferred over from ACT 2013 Limited as part of the transfer of business.

9. Fixed asset investment

The Association of Corporate Treasurers

The Association of Corporate Treasurers owns 100% of the issued share capital of ACT (Administration) Limited which is registered in England and Wales at 51 Moorgate, London EC2R 6BH.

ACT (Administration) Limited is principally engaged in the arranging of conferences, events and meetings for members of The Association of Corporate Treasurers and others; the production, sale and distribution of the group's publications; the provision of tuition and study materials for students taking the ACT's examinations; and the running of treasury related training courses.

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

**Fixed asset investment
(continued)**

ACT (Administration) Limited had net assets of £818k at 31st December 2013 (2012: £500k). Its net assets increased by £1,000k during the year through the issue of shares but reduced by £682k as a result of losses for the year.

The Association of Corporate Treasurers investment in ACT (Administration) Limited has been written down to its net asset value of £818k, resulting in an impairment charge of £682k (2012 : Nil) being recognised in its Income and Expenditure account.

	2013 £'000	2012 £'000
Opening gross investment at 1st January	0	0
Transfer of Business	500	0
Additional investment through issue of shares	1,000	0
Closing gross investment	1,500	0
Impairment in current year	(682)	0
Closing net investment at 31st December	818	0

10. Debtors

	2013		2012	
	Group £'000	Company £'000	Group £'000	Company £'000
Trade debtors	938	26	475	0
Amount owed by subsidiary	0	25	0	0
Other debtors	30	0	14	0
Prepayments and accrued income	551	13	503	0
	1,519	64	992	0

All amounts fall due within one year.

During the year surplus funds arising in The Association of Corporate Treasurers have been loaned interest-free to its subsidiary, ACT (Administration) Limited.

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

11. Current asset investments

At 31st December 2013, funds of £3,801k (2012: £3,666k) were invested by the Group in money market funds.

At 31st December 2013, funds of £1,354k (2012: Nil) were invested by the Company in money market funds.

The Association's treasury policy is reviewed and approved by the directors annually. Approved instruments are limited to treasury deposits, money market funds and UK Government securities.

Investments in money market funds are limited to £1.25m with any one fund, may only be made with IMMFA funds, in that they agree to abide by the IMMFA Code, are rated AAAM from Standard & Poor's or Aaa-mf / MR1+ from Moody's, or AAAMmf / V1+ from Fitch, are sterling funds and run by a reputable firm. The Association's investment in a money market fund should never represent more than 5% of the total fund.

Investments in treasury deposits may only be made with institutions carrying a minimum rating for short term funds of A-1+ or a minimum long term rating of AA-, and deposits are limited to £0.5m with any one institution and a maximum of 12 months maturity.

Investments in sovereign debt issued by the UK Government must be denominated in sterling and with remaining maturities less than 24 months. For such investments there is no upper limit on the amount, nor any credit rating threshold.

12. Creditors: amounts falling due within one year

	2013		2012	
	Group £'000	Company £'000	Group £'000	Company £'000
Trade creditors	241	22	434	0
Other creditors	104	3	76	0
Taxation and social security	265	0	150	0
Accruals and deferred income	3,522	455	2,622	0
	<hr/>	<hr/>	<hr/>	<hr/>
	4,132	480	3,282	0

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

13. Reserves

	Group	Company
	£'000	£'000
At 1st January 2013	2,095	0
Transfer of Business	0	2,090
Retained loss for the year	(135)	(130)
	<hr/>	<hr/>
At 31st December 2013	1,959	1,959
	<hr/>	<hr/>

14. Group Cash Flow Statement

	2013	2012
	£'000	£'000
Reconciliation of operating surplus to net cash inflow from operating activities		
Operating (loss)/surplus	(147)	24
Depreciation	144	107
Amortisation of development costs	37	37
Increase in debtors	(527)	(272)
Increase in creditors	850	369
	<hr/>	<hr/>
Net cash inflow from operating activities	357	265
	<hr/>	<hr/>

Reconciliation of net cash flow to movement in net funds

	2013	2012
	£'000	£'000
Increase in cash in the period	120	155
Increase/(decrease) in current asset investments	135	(31)
	<hr/>	<hr/>
Changes in net funds	255	124
Net funds at 1st January	4,033	3,909
	<hr/>	<hr/>
Net funds at 31st December	4,288	4,033
	<hr/>	<hr/>

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

Cash Flow Statement (continued)

Analysis of changes in net funds

	At 1st January 2013 £'000	Cash flows £'000	At 31st December 2013 £'000
Cash at bank and in hand	367	120	487
Current asset investments	3,666	135	3,801
Total net funds	4,033	255	4,288

15. Contingent liabilities

There were no contingent liabilities for the Group or the Company at 31st December 2013 or 31st December 2012.

16. Capital commitments

There were no capital commitments for the Group or the Company at 31st December 2013 or 31st December 2012.

17. Operating lease commitments

Operating lease payments amounting to £151k (31st December 2012: £151k) are due within one year. The leases, which give rise to the annual commitments to make payments included in this sum, expire as follows:

The Group

	Land & Buildings		Other		Total	
	2013 £'000	2012 £'000	2013 £'000	2012 £'000	2013 £'000	2012 £'000
Due within one year	146	146	5	5	151	151
	146	146	5	5	151	151

The Association of Corporate Treasurers

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31ST DECEMBER 2013

18. Transactions with directors and other related parties

No fees were paid to any directors or any other related party during the year (year ended 31st December 2012: Nil).

19. Controlling related parties

The directors consider themselves to be the ultimate controlling related party of The Association of Corporate Treasurers by virtue of their membership of The Association of Corporate Treasurers. The largest and smallest group of undertakings for which group accounts have been drawn up is that headed by The Association of Corporate Treasurers.

20. Transfer of Business

On 1st January 2013 the company acquired the trade and assets of ACT 2013 Limited (the former Association of Corporate Treasurers) for nil consideration. Net Assets acquired were as follows :

		£k	£k
Tangible Assets :	Gross Cost	15	
	Accumulated Depreciation	(17)	
	Net		(2)
Debtors			38
Fixed Asset Investment			500
Investments			1,950
Cash at bank and in hand			52
Creditors: amounts falling due within one year			(448)
Transfer			<u>2,090</u>