

LEADING TREASURY PROFESSIONALS

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Making capital work

Tuesday 15 September 2015 Grange St. Paul's,London



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The Treasurer

PROGRAMME Tuesday 15 September 2015

| 08.15 | Registration and refreshments | | | |
|-----------|---|--|--|--|
| 09.00 | Chair's opening remarks Colin Tyler, Chief Executive, ACT | ACT | | |
| 09.10 | Keynote address: innovation and globalisation – the future for working capital management Rowan Austin, Head of Trade & Working Capital, Royal Bank of Scotland | CONFERENCE ORGANISER The Association of Corporate Treasurers (ACT) sets the benchmark | | |
| 09.40 | Panel discussion and interactive voting: driving a sustainable approach to WCM to continuously meet the needs of the business embedding a working capital culture within the organisation engaging with stakeholders across departments embracing a holistic view of the supply chain - reflecting the needs of suppliers and buyers managing reputational risk - the responsibility of promoting ethical business practices eliminating the inefficiencies that hinder the coordination of payment terms keeping ahead of regulation and new accounting standards - visibility and foresight facilitate working capital optimisation Facilitated by Colin Tyler, Chief Executive, ACT Philip King, Chief Executive, Chartered Institute of Credit Management Joanna Hawkes, Group Treasurer, Marks and Spencer Gary Williams, Director, Deputy CFO & General Manager Treasury, Mitsubishi Corporation International (Europe) | for international treasury excellence. As the chartered body for treasury, we lead the profession through our internationally recognised suite of treasury qualifications, by defining standards and championing continuing professional development. We are the authentic voice of the treasury profession representing the interests of the real economy and educating, supporting and leading the treasurers of today and tomorrow. treasurers.org OFFICIAL PUBLICATION The Treasurer | | |
| 10.40 | Refreshments | Essential reading for international | | |
| 11.10 | Corporate case study: treasury's role in managing working capital understanding the importance of working capital for treasury optimising business processes - working with other stakeholders managing supplier relationships beyond the balance sheet - is it just about cash? Eileen Tindall, Group Treasurer, Argiva | treasurers, The Treasurer provides valuable insight, clear-thinking analysis and focus on the latest developments in financial management. Written by practitioners for practitioners, The Treasurer delivers comprehensive coverage on all aspects of treasury, risk and corporate | | |
| 11.40 | Corporate case study: commercialising working capital looking past the time and cost of implementing an efficient system - a success story for achieving executive buy-in creating the hook that promotes the benefits to all stakeholders making cash availability the priority Jane Pilcher, Group Treasurer, Anglian Water | finance, including specialist issues from a European perspective. treasurers.org/thetreasurer Follow us @actupdate #actwcc | | |
| 12.10 | Networking lunch | in Join the ACT's LinkedIn group of over 8,900 members at | | |

> ACT is a member of

treasurers.org/linkedin



PROGRAMME Tuesday 15 September 2015

| 13.20 | Workshop: engineering the perfect SCF model An interactive session providing treasurers with key guidance to achieving win-win-win | | | | |
|-------|---|--|--|--|--|
| | | | | | |
| | trading relationships Facilitated by Colin Tyler, Chief Executive, ACT | | | | |
| | Andrew Burns, Director of Business Development, C2FO | | | | |
| | Jason Bristow, Former VP Finance & Treasurer, Amazon.com | | | | |
| 14.05 | Joint corporate case study: designing your working capital strategy | | | | |
| | A closer look at navigating the strategic options for managing and maintaining a good working capital cycle | | | | |
| | James Marshall, Assistant Group Treasurer, Virgin Media | | | | |
| | Steve Williamson, VP Finance – Cash Generation, AstraZeneca | | | | |
| 14.50 | Refreshments | | | | |
| 15.20 | Corporate case study: ending late supplier payments | | | | |
| | building a responsible payment culture by moving toward 30-day payment terms | | | | |
| | reinforcing internal processes and management to ensure the terms are adhered to | | | | |
| | permeating the right payment culture across the organisation | | | | |
| | John Swift, Group Treasurer, The Sage Group | | | | |
| 15.50 | Corporate case study: the working capital life of a retailer | | | | |
| | efficient working capital is a must for any retailer so what are the keys to success? | | | | |
| | cash flow forecasting in uncertain times | | | | |
| | investing in technology – how is intuitiveness improving the customer experience and cash visibility? Alan Drew, Group Treasurer, John Lewis Partnership | | | | |
| 16.20 | Closing panel discussion: fast forward - broadening treasury's influence on WCM | | | | |
| | • summing up: reflecting on new technologies, trends, and challenges affecting WC and treasury | | | | |
| | • lessons learned: driving the integration between treasury, finance and WC by adopting best practices | | | | |
| | bridging the gaps: developing skills to take a more strategic approach to WCM | | | | |
| | Facilitated by Colin Tyler, Chief Executive, ACT Alan Drew, Group Treasurer, John Lewis Partnership | | | | |
| | Graeme Gilbert, Deputy Treasurer, Marks and Spencer | | | | |
| | Philip King, Chief Executive Chartered Institute of Credit Management | | | | |

James Marshall, Assistant Group Treasurer, Virgin Media

16.50 Close of conference and networking drinks reception

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Buyers including Amazon.com, Costco Wholesale, Kellogg's and Walgreens define the amount of cash available for early payments and the desired rate of return. Suppliers can request early payment at a rate that is less than their alternative cost of borrowing. The utility-based pricing market lets cash flow freely between companies at the unique rate that works for both.

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www.americanexpress.co.uk/corporate

UPCOMING ACT EVENTS AND CONFERENCES

ACT Asia Conference 2 September, Hong Kong

ACT Corporate Funding Conference 28 October, London

ACT Annual Dinner 11 November, London

ACT Middle East Annual Conference 23-24 November, Dubai

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Established under Royal Charter

ACT WORKING CAPITAL CONFERENCE Making Capital Work Booking Form

Tuesday 15 September 2015

Grange St. Paul's, London

FREE TO ATTEND For act members and Non-financial corporates corporates

| DELEGATE DETAILS | | | | Code A |
|--|---------------------------------|---------------------------|-----------------------|--|
| * = mandatory fields | | | | |
| Dr/Mr/Mrs/Miss/Ms: *Forename *Surr | | *Surna | ame | |
| * Company name: *Job | | | itle: | |
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| * Email:† | | | | |
| If booking more than one delegate, please phot ⁺ All joining instructions will be emailed, please en | | | on for each delegate. | |
| Please select your area of work/ | field from the list below: | | | |
| □ Treasurer/deputy treasurer | Einancial director/controller | Corporate | e banking | Other business provider |
| □ Treasury dealer | □ Tax advisor/secretarial/audit | 🗆 Bank deal | er/salesperson | □ Other |
| □ Treasury manager/analyst/accountant | □ Other finance & accounting | Corporate | finance & advisory | |
| □ Other treasury related | □ Other corporate management | t 🛛 Treasury consultant | | |
| BOOK BY FRIDAY 7 AUGUST 2015 FO | R THE EARLY BIRD DISCOUNT | | | |
| PRICING | | | Early bird | Standard rate |
| | | | (please tick) | (please tick) |
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| Non-members from non-financial corpora | | FREE TO ATTEND | | |
| Non-members from banks, FIs, consultan | □ £800 | □ £1,000 | | |
| *Fees include refreshments, lunch and co | nference materials. | | | |
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| whichever is soonest). | | | | |
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| | | 7 2500 | | |

ENQUIRIES: E: EVENTS@TREASURERS.ORG T: + 44(0)20 7847 2589

Cancellation period: Cancellation terms will apply once a completed booking form has been received (inclusive or exclusive of payment). All cancellations must be received in writing by 17 August 2015 for a full refund less 15%. Cancellations made less than 30 days before the conference start date will not be refunded but a nomination for a replacement delegate will be accepted. In the unlikely event of cancellation of the conference by the ACT whether by force majeure or otherwise, the ACT in its absolute discretion may offer delegates a credit to an alternative event. The ACT will not in any circumstances refund any travel or accommodation expenses. Data protection: The information you provide will be safeguarded by the ACT. A delegate list will be produced for the event with details restricted to your name, job title and company. In registering for this event you agree to the ACT providing your name, job title and company to the venue for the purposes of facilitating the event and telesystems or delegates for information purposes. The ACT will retain your details on its database in order for us to keep you informed of other relevant products and services. If you do not want to receive this information, please tick here

By submitting this booking you undertake to have read and accepted the ACT's terms and conditions. For full terms and conditions, visit: www.treasurers.org/ termsandconditions/events. The ACT reserves the right to make minor alterations to the content and timing of the programme or to the identity of the speakers. The views expressed by speakers at this event are their personal views or those of their employer and do not necessarily represent the views of the ACT.