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## ACT CASH MANAGEMENT CONFERENCE 2026 | AGENDA

08:00	<i>Registration and networking</i>	
08:30		
09:00 (10 mins)	<b>Welcome and opening remarks from the chairs</b>	
09:10 (5 mins)	<b>Opening remarks from Barclays</b>	
09:15 (35 mins)	<b>Keynote: the future of money</b> From tokenisation to Central Bank Digital Currencies (CBDCs) and new forms of value exchange, money is changing. Take a strategic look at what money could look like a decade from now and what it means for economies, institutions, and treasury.	
09:50 (35 mins)	<b>Opening panel: Being a strong treasury partner to the business</b> Treasury teams don't just manage cash, they manage relationships. For operational treasurers, the ability to influence colleagues across functions, explain the "why" behind processes, and secure buy-in for cash management priorities is just as critical as technical expertise. This keynote explores how treasurers can build credibility, communicate effectively with non-finance teams, and position themselves as trusted partners in the business.	
10:25 (10 mins)	<b>ACT learning update:</b>	
10:35 (30 mins)	<i>Morning refreshments in the exhibition hall</i>	
11:05 (35 mins)	<b>Choose between:</b>	
	<b>FX in focus: trends and strategies for 2026</b> <ul style="list-style-type: none"><li>• How global events and central banks are impacting market volatility in the short and medium term</li><li>• What tools and strategies are driving the latest developments in FX markets</li><li>• Key accounting considerations</li></ul>	<b>Tokenised money market funds</b> <ul style="list-style-type: none"><li>• Benefits and use cases for liquidity, settlement speed, and cash visibility</li><li>• Risks treasurers need to assess, including governance, custody models, compliance, and operational resilience</li><li>• What it takes to adopt in practice</li></ul>
11:40 (5 mins)	<i>Travel time</i>	

*This is a draft agenda. All items are subject to change*

11:45 (35 mins)	<b>Too important to ignore: why the treasurer needs trade finance</b> <ul style="list-style-type: none"> <li>• Why trade finance is becoming more important</li> <li>• How treasurers can use trade finance to support the aims of the wider business</li> <li>• Ways trade finance is evolving in response to shifting supply chains, digitisation, and sustainability</li> </ul>	Held
12:20 (5 mins)	<i>Travel time</i>	
12:25 (35 mins)	<b>Making the best use of the working capital cycle</b> <ul style="list-style-type: none"> <li>• Ways to optimise working capital to support the value chain</li> <li>• Strategies to reduce borrowing needs and build liquidity buffers</li> <li>• Approaches to defining the right target cash level</li> </ul>	<b>Crisis planning: building resilient cash and liquidity strategies to withstand the unexpected</b> <ul style="list-style-type: none"> <li>• Lessons from recent disruptions and what treasurers can take forward into future planning</li> <li>• The role of scenario modelling, contingency funding, and communication in effective crisis preparation</li> </ul>
13:00 (60 mins)	<i>Lunch in the exhibition hall</i>	
14:00 (40 minutes)	<b>AI in action: transforming treasury operations</b> <ul style="list-style-type: none"> <li>• How AI is already reshaping forecasting, liquidity, and cash visibility</li> <li>• Practical lessons from treasurers applying AI today</li> <li>• Where AI adds real value and where human judgement still matters</li> </ul>	
14:40 (40 minutes)	<b>Making cash work harder</b> <ul style="list-style-type: none"> <li>• Trends in corporate cash portfolios and investment policies</li> <li>• The role of technology and data in optimising cash investing</li> <li>• What to expect from money market funds, deposits, and new investment options</li> </ul>	
15:20 (30 mins)	<i>Afternoon refreshments in the exhibition hall</i>	
15:50 (35 mins)	<b>Cyber security: the risk and realities for treasury</b> <ul style="list-style-type: none"> <li>• Understanding the latest threats and impact</li> <li>• The role of data security in safeguarding treasury operations</li> <li>• What you can do to stay vigilant and how to work with your IT team</li> </ul>	

<b>16:25 (40 mins)</b>	<b>Closing panel: Partnering for the future of cash management</b>  This closing panel will reflect on the key themes from the day, of working with partners to responding to risk, and discuss how treasurers should think about the challenges and opportunities that lie ahead. From immediate priorities to longer-term shifts, panellists will share their perspectives on how cash management is evolving, such as moves towards 24/7 payments, and what this means for the function's future.
<b>17:05 (5 mins)</b>	<b>Closing remarks</b>
<b>17:10</b>	<b><i>Networking drinks reception</i></b>
<b>18:00</b>	<b><i>End of event</i></b>

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