

Welcome to this ACT webinar

Evolution of FX risk management —
a journey through the company lifecycle

27 April 2016 | 12.30-13.15 BST

Sponsored by





Peter MatzaEngagement Director **ACT**



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Agenda

Introduction

Peter Matza

Engagement Director, ACT

Presentation from Chatham Financial and Ascential

Anh Nguyen

Risk Management Advisor, Chatham Financial

Steve Bonnelame

Group Treasurer, Ascential

Panel discussion and Q&A



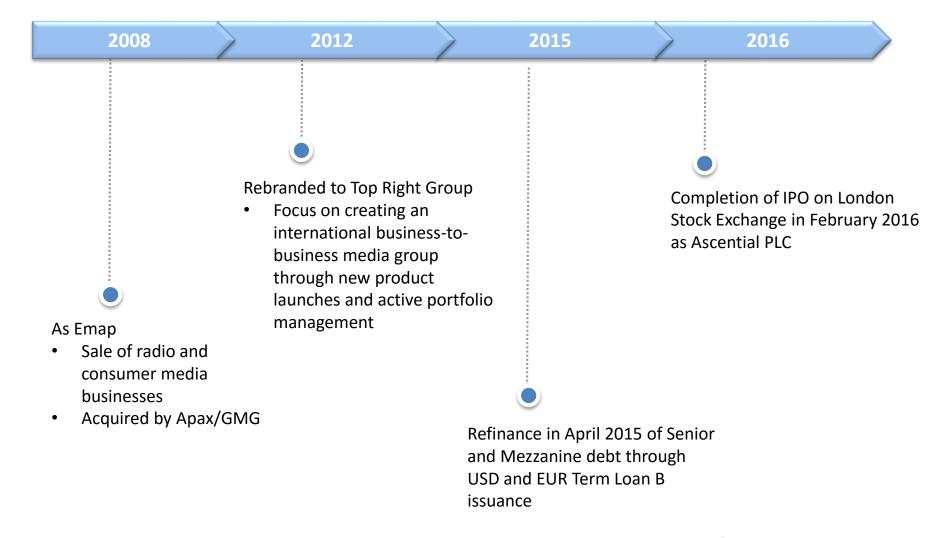
ACT webinar:

Evolution of FX risk management – a journey through a company lifecycle

April 2016

Ascential: an international business-to-business media group

Recent Events



Chatham Financial overview



Strategic Risk Assessment



Hedging Strategy & Execution



Hedge Accounting



Derivative & Debt Valuation



Derivative Regulatory Compliance



Legal (ISDA)



Defeasance & Yield Maintenance



ChathamDirect for Risk Management SaaS Application



1800+ clients globally, including 450+ accounting clients
Transaction management of over \$400 billion of hedges annually

ADVISORY | TECHNOLOGY | SOLUTIONS



Today's agenda

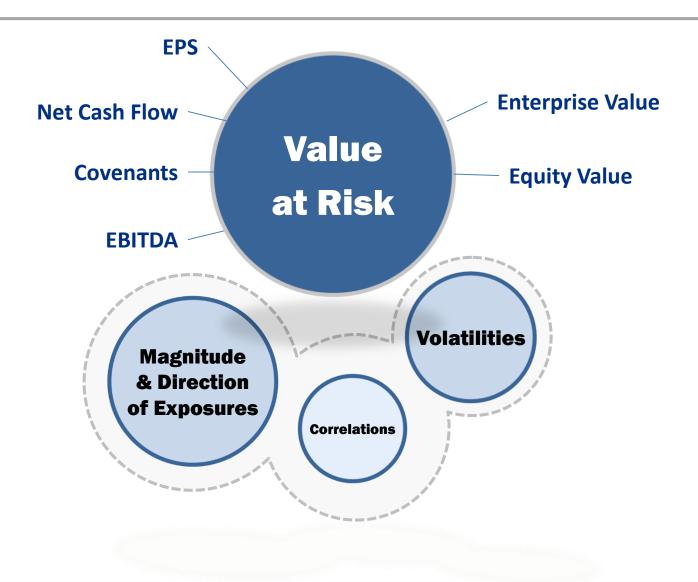
- 1 Risk management objectives
- 2 Risk management tools
- 3 Q&A

Stakeholders' approaches to risk will differ

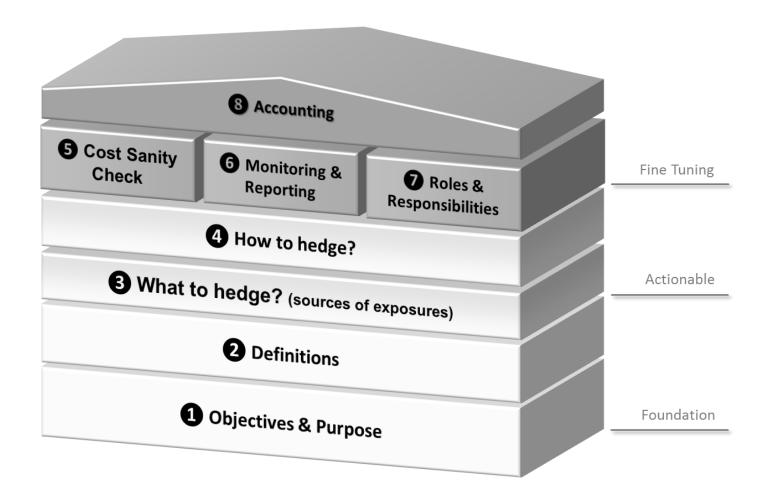
What are your risk management priorities?



Understanding your risk profile and objectives



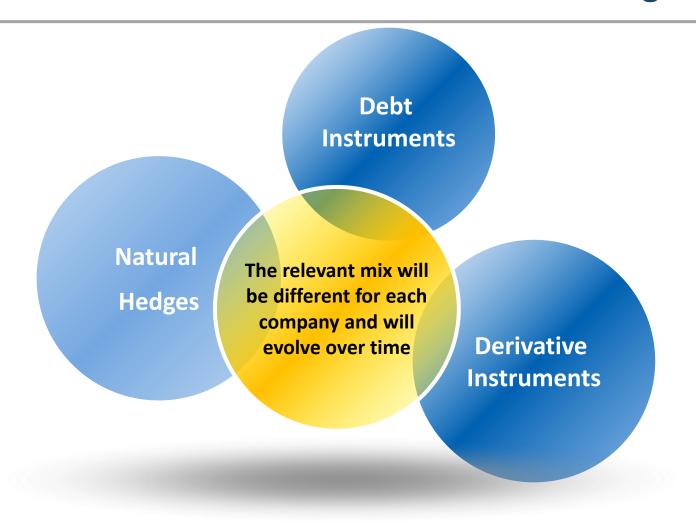
Formalised objectives form the foundation of policy



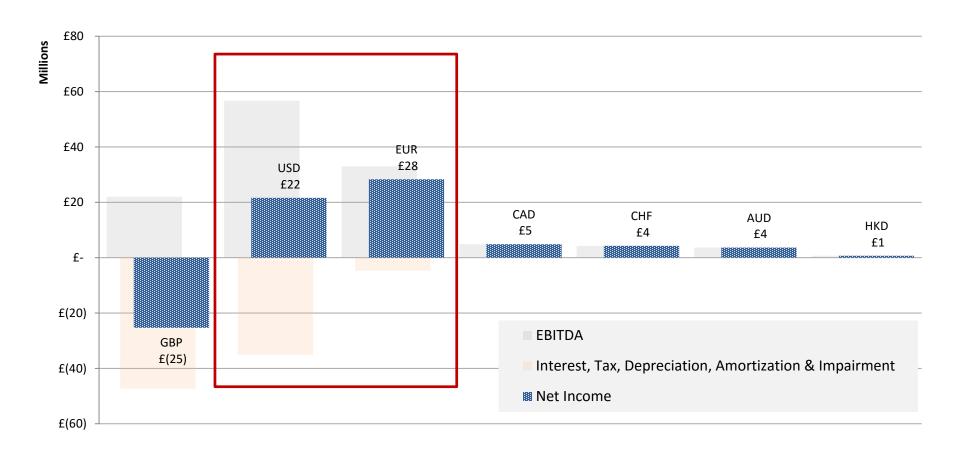
Today's agenda

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What are the different tools available to manage risk?



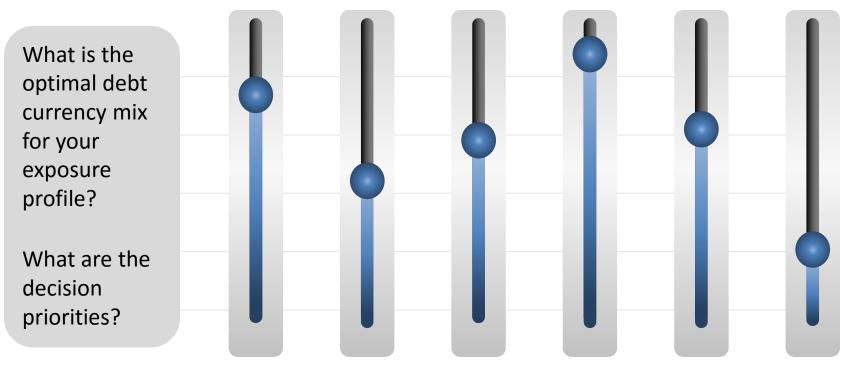
Natural hedges: an illustrative example of ABC Inc.





^{*}Currency pegs might change in the future and require regular monitoring

Debt currency considerations: an example



EBITDA Net Income Cash Flow Covenants Risk Horizon Others?

Tools for managing risk from net revenue in foreign currencies

Optimise capital structure mix naturally

Align debt with revenue synthetically (through cross currency swaps)

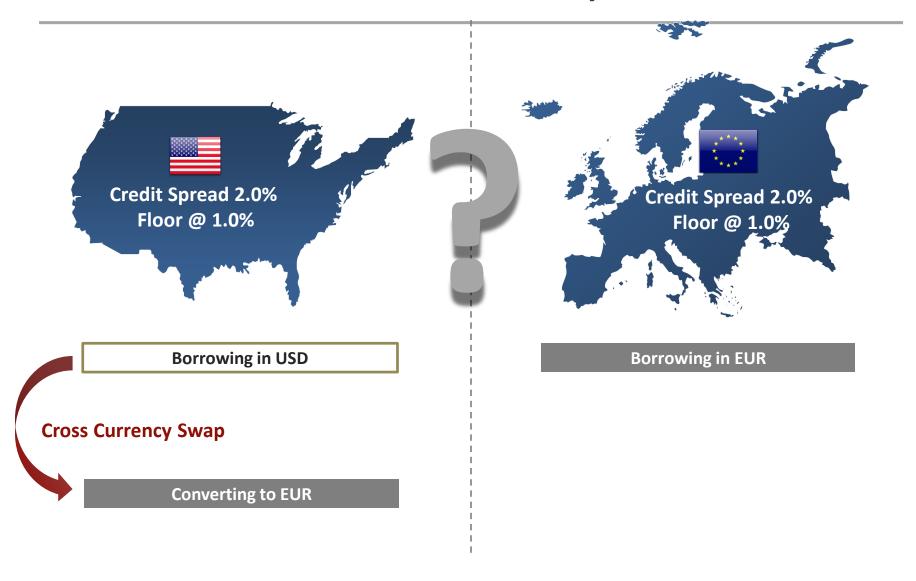
Implement cash flow hedging program
(typically using FX forwards or options)

Capital Structure

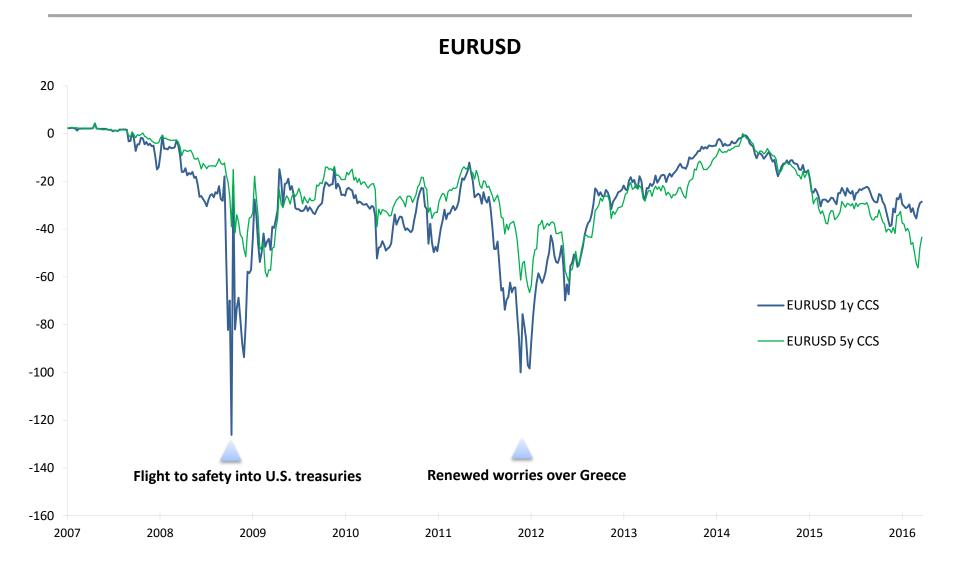
Operational Hedging



How to achieve the desired debt currency denomination?

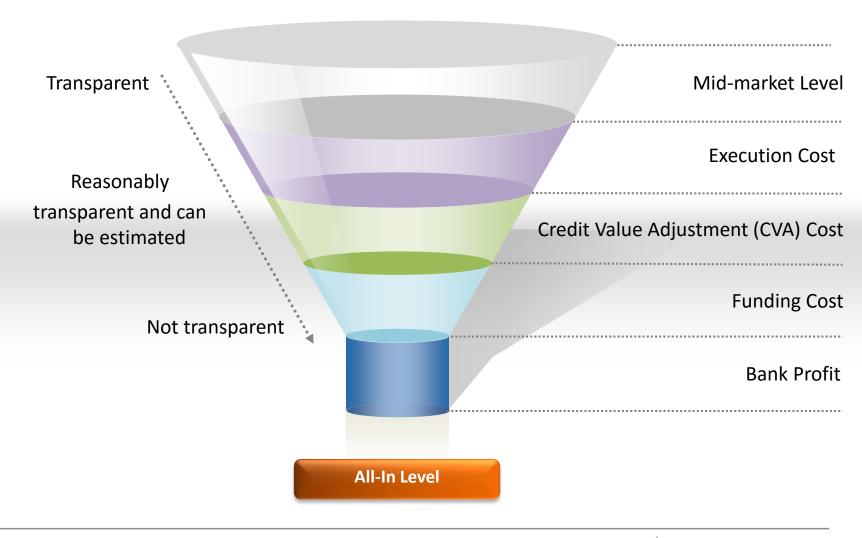


Factors to consider: cross currency basis





Factors to consider: execution



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The panel

Chair

Peter Matza

Engagement Director, ACT

Speakers

Anh Nguyen

Risk Management Advisor, Chatham Financial

Steve Bonnelame

Group Treasurer, Ascential



FORTHCOMING EVENTS



ACT Middle East breakfast briefing: optimising cash visibility to take your treasury to the next level

10 May 2016 | Dubai

ACT Middle East Annual Dinner 11 May 2016 | Dubai

ACT breakfast briefing: Green bonds – fertile ground for corporate finance?

12 May 2016 | London

Asia Treasury Leaders' Forum

21 September 2016 | Hong Kong

ACT Middle East Annual Summit 24-25 October 2016 | Dubai

ACT Africa Conference 18 August 2016 | Kenya

ACT Annual Dinner 9 November 2016 | London



Thank you for listening

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