

ACT EAST AFRICA TREASURY FORUM

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Successful fraud mitigation and cyber security strategies

- In law, fraud is a deliberate deception to secure unlawful gain.
- Mitigation, is the effort to reduce severity or painfulness of something.
- Cybersecurity is the practice of protecting systems from digital attacks.

Examining the impact of cyber security on an organisation and risk proofing

- **A. Impact**

- Can be divided into three categories;

- i. Financial loss;**

- a) Theft of corporate information
- b) Theft of financial information e.g bank details
- c) Theft of money
- d) Disruption of trading-inability to transact online
- e) Loss of business contract
- f) Costs associated with repairing of affected systems and devices

ii. Reputational damage;

- a) Loss of customers
- b) Loss of sales
- c) Reduction in profits
- d) Damage relationship with investors and other third parties

iii. Legal consequences

- a) Fines and regulatory sanctions – GDPR

B. Risk proofing

- a) Train employees in cyber security principles
- b) Install, use and regularly update antispyware on every computer

- c) Use firewall for internet connection
- d) Download and install software updates for your operating systems
- e) Make backup copies of business data
- f) Control physical access to computer & network components
- g) Secure your Wi-Fi networks
- h) Require individual user accounts form each employee
- i) Limit employee access to data and information
- j) Regularly change passwords.

Improved treasury management systems to minimise the risk of fraud

- 1) Standardized workflows
- 2) Multi-factor authentication especially for payment approvals
- 3) Elimination of email and manual steps in approval workflows
- 4) Treasury-wide audit trails
- 5) Encryption of all treasury data in transit and at rest
- 6) Full separation of duties to reduce propensity for internal fraud
- 7) Central control centres for real-time monitoring of data
- 8) Independent vendor bank details validation

Enhancing & reviewing governance and internal controls

- An organisation board is accountable to its stakeholders for the framework of standards, processes to secure the organisation against cyber risk through the following;
 - 1) **Cyber security strategy**-based on risk assessment and should address key domains: people, process, technology & compliance.
 - 2) **Enterprise and security architecture** – design IT and security infrastructure to be aligned and support business architecture.
 - 3) **Security audit, intrusion testing** – auditing for the existence & effectiveness of cyber security controls

- 4) **Regulation & certification controls**-regulators to pay more attention to cyber breaches and increase fines onerous.
- 5) **Recovery & continuity plans** – organisation need to develop cyber resilience, a continuum of tested processes in order to respond appropriately to incidents.
- 6) **Cyber security skills** – organisation to employ staff with adequate skills or ensure security staff acquire and maintain appropriate skills.